

**BOARD OF COUNTY COMMISSIONERS
DODGE COUNTY, MINNESOTA**

Date: September 11, 2012

Resolution # 2012-38

Motion by Commissioner: Erickson

Division: Health & Human Services
Department: Human Services
Name: Resolution for Multi-County
Human Services

Seconded by Commissioner: Hanson

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- declare vision for multi-county human services delivery authority
 - enter into Mobilize phase of implementation
 - allocate funding for Mobilize phase
 - define how steering committee would work and appoint county representatives to steering committee for Mobilize phase and Cross-Functional Detailed Design phases:

WHEREAS, the state of the economy and government budgets, the current and projected changes in demographics, the complexity of human services programs, and the inadequacy of state-supported human services technology, among other factors, result in:

- A level of public funding allocated to the provision of human services that is out of alignment with the quantitative and qualitative demand for services; and
- Unsustainability of the current human services system for the foreseeable future;

WHEREAS, counties can benefit in collaborating by reducing duplication of like administrative activities without negatively affecting service capacity and by adding value through sharing the specialized knowledge and experience of staff with the result of increased, aggregate service capacity;

WHEREAS, counties have successful multi-county collaborative arrangements in place, and the evolution of technology makes effective collaboration across distances even more feasible and efficient than in the past;

WHEREAS, the state-supervised, county-administered governance framework for the delivery of human services must be restructured, and levels of administrative authority, flexibility, and responsibility must be reassessed and adjusted as necessary to innovate and implement an improved human services system; and

WHEREAS, twelve counties in southeastern Minnesota—in collaboration with the Minnesota Department of Human Services—developed a blueprint for the redesign of human services, as well as an operating model and a business case;

WHEREAS, in June and July 2012, six of the twelve counties in southeastern Minnesota declared a preliminary intent to establish a service delivery authority (hereinafter "SDA") under Minnesota Statutes 2011, Chapter 402A, as a consortium with other participating counties in southeastern Minnesota, some with contingencies;

WHEREAS, the next step in establishing a multi-county human services delivery authority is to enter a Mobilize phase; and

WHEREAS, these factors require leadership and innovation to assure that our county is well-positioned to serve our most vulnerable citizens well into the future, as we look to improve outcomes for our clients and our communities within the resources available.

NOW THEREFORE, be it first resolved that the Dodge County Board of Commissioners hereby declares its intent to enter into a Mobilize phase, consisting of the first one to three months of implementation and focusing on standing up the necessary plans and infrastructure to establish a multi-county human services delivery authority with other participating counties in southeastern Minnesota.

The Mobilize phase includes the following steps:

- Allocating funding to support the Mobilize phase.
 - The cost of the Mobilize phase is estimated not to exceed \$160,000.
 - Funds would be sought from foundations and other sources.
 - The costs not funded by foundations and other sources would be allocated amongst the participating counties in proportion to their share of the total population in 2010.
- Confirming and convening a steering committee as a governance body.
 - Each participating county board would appoint up to three representatives to the steering committee, including at least one commissioner and at least one county administrator/coordinator or human services director.
 - Each participating county would have one vote.
 - The steering committee would be delegated authority to expend the funding allocated above for the purposes of this resolution, with regular and final accounting of expenditures to be provided to participating counties.
- Hiring or contracting with a project manager to manage and track the work required during this phase, with general direction from the steering committee.
- Revising the design, operating model, and business case based on the participating counties, including:
 - Organizational structure
 - Governance model
 - Funding model
 - Business case
- Establishing and confirming funding for the next Cross-Functional Detailed Design phase.
- Mobilizing program management.
- Mobilizing communications and change management approach.
- Developing plan and schedule for the next Cross-Functional Detailed Design phase.

Accordingly, Dodge County Board of Commissioners hereby allocates funding for its share of the Mobilize phase, appoints three county representatives to the steering committee to serve on its behalf on the mobilize phase steering committee, and delegates expenditures authority of the allocated funding to the steering committee.

BE IT ALSO RESOLVED that the vision for a multi-county human services delivery authority is a flexible partnership providing quality human services with great results; and the mission of the authority is to:

- Offer a full continuum of care with consistent high quality.
- Emphasize prevention and early intervention.
- Emphasize innovative, multi-county-wide use of a network of people and resources.
- Partner with consumers and community providers.
- Be accountable to citizens for effectiveness in care delivery and efficiency in the costs to serve.

BE IT FURTHER RESOLVED that the multi-county human services delivery authority may:

- Include the administration of public health duties, at the option of the participating county.

ATTEST:



Don Gray
Chair, County Board



Becky Lubahn
Deputy Clerk

	AYE	NAY
Erickson	<u>X</u>	_____
Gray	<u>X</u>	_____
Hanson	<u>X</u>	_____
Absent Olive	_____	_____
Tjosaas	<u>X</u>	_____